Internal Investigations Workshop

January 22 – 24 • San Francisco, CA



Learn to think like an investigator

No matter what your role is in compliance, odds are you will have to conduct workplace investigations at some point in your career. Gain the tools you need to become a better investigator.

Receive comprehensive instruction, from initial allegation to the final report, from experienced presenters. Participate in interactive sessions to help you solidify your investigation skills.

Topics include:

- Understanding and assessing the initial allegation of wrongdoing
- Creating an investigation plan
- Gathering evidence
- Conducting interviews, including the subject of the investigation
- Conclusions and root-cause analysis
- Writing your report
- Avoiding pitfalls and legal risks

SCCE's mission

SCCE exists to champion ethical practice and compliance standards in all organizations and to provide the necessary resources for compliance professionals and others who share these principles.

Contact us

Please visit us online at **corporatecompliance.org** to learn more about the workshop and SCCE's other programs.

About our speakers



Meric Bloch, JD, CCEP-F, CFE, PCI Vice President, Global Investigations, Booking Holdings Inc.

Meric has been an ethics and compliance officer for both publicly traded and non-profit organizations. He has personally conducted more than 400 internal investigations and has trained thousands of HR and compliance professionals to conduct investigations.



Albert Gagne, MBA, CCEP Former Director, Ethics & Compliance, Textron Systems Corporation (retired)

and in many industries, nonprofit organizations, and government agencies.

Al has more than 35 years of defense industry ethics and compliance experience. Prior to retirement, Al was responsible for assessing legal and compliance risks, developing and implementing ethics and compliance education programs for more than 5,000 employees around the globe.

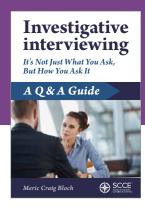


Gerry Zack, CFE, CCEP, CIA, CPA
CEO of the Society of Corporate Compliance and Ethics & Health Care Compliance Association
Gerry has more than 30 years of experience providing preventive, detective, and investigative services involving fraud, corruption, and compliance matters. He has worked globally with businesses of all sizes

Become a better investigator



Workplace Investigations
Strategies to help you handle
the internal investigations
process



Investigative Interviewing
A Q&A guide to help improve
your interviewing skills



The First Information Is Almost Always Wrong

Tactics to help you master the art and science of workplace investigations

Available to purchase onsite or online at corporatecompliance.org/books



Wednesday, January 22

8:00-8:35 AM

Registration and

Continental Breakfast (included)

8:35-8:45 AM

Introductory Remarks

8:45-9:30 AM

Introductory Concepts for Investigations

Meric Bloch

- · Ethics of an investigation
- · Procedural fairness
- Confidentiality

9:30-10:30 AM

Understanding and Assessing the Report

Albert Gagne

- Issue spotting the report
- · Interviewing the reporter
- · Is an investigation needed?

10:30-10:45 AM

Networking Break

10:45 AM-11:45 AM

Planning the Investigation

Meric Bloch

- Determining the applicable standard
- · Framing the investigation allegation
- · Determining the investigation strategy

11:45 AM-12:30 PM

Gathering Documentary Evidence

Albert Gagne

- Getting your paper trail in order
- · Utilizing documents for intelligence
- · Managing the relevant documents

12:30-1:30 PM

Networking Lunch (included)

1:30-3:00 PM

Conducting Interviews

Meric Bloch

- Psychology of communication
- · How to prepare for the interview
- Types of interview questions
- Tips for effective interviewing
- · Assessing credibility

3:00-3:15 PM

Networking Break

3:15-4:00 PM

Interviewing the Subject of the Investigation

Meric Bloch

- · Planning for the interview
- · Good cop, bad cop, or both?
- · International issues and concerns

4:00-5:00 PM

Exercise: A Day in the Life of an Internal Investigator

Albert Gagne

A case study to determine the need for an internal investigation in response to multiple anonymous calls to the Compliance Hotline alleging conflicts of interest by a Senior Management Official in the organization. Attendees will review and analyze a set of facts, assumptions, and perceptions related to the allegations; and develop an investigation action plan focusing on evidence to be obtained from internal documents and witness accounts. The session concludes with verbal report-outs and interactive discussion among attendees.

5:00-6:00 PM

Networking Reception

Thursday, January 23

8:00-8:30 AM

Continental Breakfast (included)

8:30-9:00 AM

Investigations Roundtable

Meric Bloch / Albert Gagne / Gerry Zack

- Discuss your most pressing questions
- · Share best practices
- Collaborate on solutions to the challenges internal investigators are facing in their companies

9:00-10:00 AM

Evidence and the Legal Elements of an Investigation

Meric Bloch

- · Understanding evidence concepts
- · The burdens of proof and persuasion

10:00-10:15 AM

Networking Break

10:15-11:15 AM

Investigation Pitfalls and How to Avoid Them

Albert Gagne

- · Addressing privacy and confidentiality concerns
- · Dealing with represented employees
- · Understanding the attorney-client privilege
- · Common situations investigators encounter

Agenda

Internal Investigations Workshop

11:15 AM-12:15 PM

Reaching a Conclusion

Meric Bloch

- · Evaluating your proof
- Finding the truth
- · Considering factors related to the misconduct

12:15-1:15 PM

Networking Lunch (included)

1:15-2:15 PM

Preparing the Investigation Report

Albert Gagne

- · Key elements of a good report
- · Tailoring the report to the specific audience
- · Practical tips for report writing
- Workshop exercise / case study in report writing
- · Dos and don'ts

2:15-3:00 PM

Reporting Your Findings

Albert Gagne

- · Reporting to the Board, management, and employees
- · Communicating with stakeholders
- · Reporting to law enforcement and other agencies

3:00-3:15 PM

Networking Break

3:15-4:00 PM

What Should You Do?

Meric Bloch

- · Apply what you have learned to real-life scenarios
- Get practical guidance for responding to specific situations
- · Be ready when the unexpected issue pops up

Friday, January 24 Post Workshop

8:00-8:30 AM

Continental Breakfast (included)

8:30-9:00 AM

Documentation Issues

Albert Gagne

- Developing policy & procedures to help manage the investigation program
- · Utilizing internal investigation templates and checklists
- · Advantages of using standard forms and reports

9:00-10:00 AM

Use of Third-Party Assistance in Investigations

Gerry Zack

- · When to outsource certain elements of investigations
- · Scope and legal considerations
- · Managing third-party service providers

10:00-10:15 AM

Networking Break

10:15-11:00 AM

Implicit Bias and the Investigation

Gerry Zack

- · Understanding the many types of bias we are all prone to
- · How implicit bias affects investigations
- · Specific actions you can take to deal with implicit bias

11:00 AM-12:00 PM

Common Investigation Issues

Meric Bloch / Al Gagne / Gerry Zack

This session will involve a discussion of common problems, mistakes that are easy to make, and other obstacles encountered when conducting workplace investigations.

12:00-1:00 PM

Networking Lunch (included)

1:00-3:00 PM

After the Investigation

Meric Bloch / Al Gagne / Gerry Zack

- Internal communications what do you tell your employees?
- Self-disclosure to regulators
- · Public relations
- · Remediation plans and implementation
- · Policy implications
- Could what we found be indicative of a bigger or broader issue?

3:00-3:15 PM

Networking Break

3:15-4:15 PM

Lessons Learned

Albert Gagne

- It's really all about finding and fixing problems
- Identifying poor internal controls, systemic problems, and lack of controls
- · Where do we go from here?

4:15-5:00 PM

Wrap-up with Q&A

Albert Gagne / Meric Bloch / Gerry Zack

Provide an opportunity for attendees to ask questions and provide feedback

Registration

Internal Investigations Workshop

January 22 - 24, 2020

Contact Information

○Mr ○Mrs ○M	s O Dr			
Member/Account ID (if k	rnown)			
First Name	MI	Last Nai	me	
Credentials (CHC, CCEP	, etc.)			
Job Title				
Organization (Name of E	imployer)			
Street Address				
City/Town				State/Province
Zip/Postal Code	Co	untry		
Work Phone				
Email (required)				
Dietary Needs F	Request			
☐ Dairy Free ☐ GI	uten Free [□ Kosher	□ Vegetariar	n □Vegan
☐ Other			_	
Acknowledge	ements			
By submitting this re Conditions, includin	egistration, y			

corporate compliance.org/2020 investigations.

Your information (postal address) may be shared with conference exhibitors, attendees, speakers, affiliates, and partners for marketing and/or networking purposes. To see the full use or if you wish to opt-out, visit corporatecompliance.org/privacy.

By participating in an SCCE conference, you grant SCCE, or anyone authorized by SCCE, the right to use or publish in print or electronic medium any photograph or video containing your image or likeness for educational, news, or promotional purposes without compensation.

Registration Fees

Two Day Workshop (Day 1 & Day 2) Members	\$1,200
Two Day Workshop (Day 1 & Day 2) Non-Member	\$1,500
Registration (Day 1 & Day 2) + First-Time Membership*	\$1,420
Post-workshop (Day 3) Members	\$600
Post-workshop (Day 3) Non-Members	\$700
Group Discount for 5–9 attendees	(\$50)
Group Discount for 10 or More	(\$100)

TOTAL	¢.	
TOTAL	3-	

Payment

Online registration at corporate compliance.org/2020 investigations

Mail this form to SCCE, 6500 Barrie Road, Suite 250, Minneapolis, MN 55435-2358, USA

Fax this form to +1 952.988.0146

 $\textbf{Email} \ \text{this form to helpteam} @ corporate compliance.org - \texttt{Due to PCI}$ compliance, do not provide credit card information via email. You may email this form (without credit card information), then call SCCE at $\pm 1.952.933.4977$ or 888.277.4977 with payment information.

しノロ	nvoice	me

- O Check enclosed (payable to SCCE)
- O Wire transfer requested
- O Credit card: I authorize SCCE to charge my:

∨isa	○ Discover	 American Expre 	SS

redit	Card	Account	Number
realt	Cara	Account	Number

Credit Card Expiration Date

Cardholder Name

Cardholder Signature

SOCIETY OF CORPORATE COMPLIANCE AND ETHICS 6500 Barrie Road, Suite 250, Minneapolis, MN 55435 United States PHONE +1 952.933.4977 or 888.277.4977 | FAX +1 952.988.0146 www.corporatecompliance.org | helpteam@corporatecompliance.org

^{*}Save by joining today (first-time members only). Dues renew at \$325.

Details

Internal Investigations Workshop

Workshop Location and Hotel Reservations

Argonaut

495 Jefferson Street, San Francisco, CA 94109 800-790-1415 (reservations) or 415-563-0800 (hotel)

Online Reservations

The room rate is \$249 per night single occupancy / \$269.00 double occupancy- Hotel room rates are subject to applicable state and local taxes (currently 16.445%) in effect at the time of check-out. An additional \$14.50 amenity fee will be added to your room rate – the Amenity fee includes - \$10 food & beverage credit/complimentary Wi Fi along with several other discounts. Please book your reservations directly through this specialized group booking link. Cancellations must be received at least (72) hours prior to arrival to avoid one night guestroom charge. The cutoff date for the group rate is December 21, 2019 or once the group room block is full, whichever comes first.

Hotel accommodations are not included in your conference registration fee

Notice: Neither SCCE nor any hotel it is affiliated with will ever contact you to make a hotel reservation. If you receive a call soliciting reservations on behalf of SCCE or the event, it is likely from a room poacher and may be fraudulent. We recommend you make reservations directly with the hotel using the phone number or web link on the conference website. If you have concerns or questions, please contact +1 952.933.4977 or 888.277.4977.

Terms and Conditions: By submitting this registration, you agree to the full Terms and Conditions, including the use of your information, and SCCE's privacy policy which can be found at corporatecompliance.org/2020investigations/tandc.

Registration Fees: are as listed and considered net of any local withholding taxes applicable in your country of residence. All prices are subject to change. SCCE will charge your credit card the correct amount should your total be miscalculated.

Group Discounts: are available for multiple people from the same organization attending at event. Discounts take effect the day a group reaches the discount number of registrants. Please send registration forms together to ensure that the discount is applied. A separate registration form is required for each registrant. The group discount is NOT available through online registration. Note that discounts will NOT be applied retroactively if more registrants are added at a later date, but new registrants will receive the group discount.

Cancelations/Substittions: Refunds will not be issued. You may send a substitute in your place or request a conference credit. Conference credits are issued in the full amount of the registration fees paid, and will expire 12 months from the date of the original, cancelled event. Conference credits may be used toward any SCCE service or product. If a credit is applied toward an event, the event must take place prior to the credit's expiration date. If you need to cancel your participation or send a substitute, notification is required by email, sent to helpteam@ corporatecompliance.org, prior to the start date of the event.

Special Needs/Concerns: Prior to your arrival, please call SCCE at +1 952.933.4977 or 888.277.4977 if you have a special need and require accommodation to participate.

Continuing Education: SCCE is in the process of applying for additional external continuing education units (CEUs). Should overall number of education hours decrease or increase, the maximum number of CEUs available will be changed accordingly. Credits are assessed based on actual attendance and credit type requested.

Approval quantities and types vary by state or certifying body. For entities that have granted prior approval for this event, credits will be awarded in accordance with their requirements. CEU totals are subject to change.

Upon request, if there is sufficient time and we are able to meet their requirements, SCCE may submit this course to additional states or entities for consideration. Only requests from registered attendees will be considered. If you would like to make a request, please contact us at +1 952.933.4977 or 888.277.4977 or email ccb@compliancecertification.org. To see the most up-to-date CEU information go to SCCE's website, corporatecompliance.org/all-conferences-home-page. Select your conference, and then select the "Continuing Education" option on the left hand menu.

Compliance Certification Board (CCB)®: CCB has awarded a maximum of 22.8 CEUs for these certifications: Certified in Healthcare Compliance (CHC)®, Certified in Healthcare Compliance—Fellow (CHC-F)®, Certified in Healthcare Privacy Compliance (CHPC®), Certified in Healthcare Research Compliance (CHRC)®, Certified Compliance & Ethics Professional (CCEP)®, Certified Compliance & Ethics Professional—Fellow (CCEP-F)®, Certified Compliance & Ethics Professional—International (CCEP-I)®.

Continuing Legal Education (CLE): The Society of Corporate Compliance and Ethics is a provider/sponsor, approved/ accredited by the Alabama State Bar, the State Bar of California, the Pennsylvania Bar Association, the Rhode Island MCLE Commission, and the State Bar of Texas. An approximate maximum of 18.5 clock hours of CLE credit will be available to attendees of this conference licensed in these states, along with Florida, Illinois, and Ohio. SCCE's practice is to apply for CLE credits to the state in which the event is being held, if that state has a CLE approval process for sponsors. Upon request, if there is sufficient time and if we are able to meet their CLE requirements, SCCE may submit this course to additional states for consideration. Only requests from registered attendees will be considered. All CLE credits will be assessed based on actual attendance and in accordance with each state's requirements.

NASBA/CPE: The Society of Corporate Compliance and Ethics is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be submitted to the National Registry of CPE Sponsors through its website: www.nasbaregistry.org. Sponsor Identification No: 143451. The education level for this activity is considered basic. No prerequisites are required for this education. Delivery Method: Group Live. Advanced Preparation: None. A recommended maximum of 22.5 credits based on a 50-minute hour will be granted for this activity. This program addresses topics that are of a current concern in the compliance environment and is a group-live activity in the recommended field of study of Specialized Knowledge. For more information regarding administrative policies such as complaints or refunds, call 888.277.4977 or +1 952.933.4977.