



# Internal Investigations

**SCCE**

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## Agenda

- Compiling the relevant facts
- Interviewing witnesses fully and impartially
- Working with a forensics team
- Documenting information in and across cases

## Investigations at Microsoft

### Corporate, External and Legal Affairs (CELA):

- Office of Legal Compliance – Investigations
- Office of Legal Compliance – Forensics

### Internal Audit: Financial Integrity Unit

### Finance: Global Security

And... ERIT; DCU; UST; WDG Investigations; Anti-Piracy, et al.

## Whether and How to Investigate

- Scope
- The Investigation Plan
  - **Division of labor**
  - **Choosing internal v. external resources**
  - **Choosing specific internal or external resources**

## Compiling the relevant facts

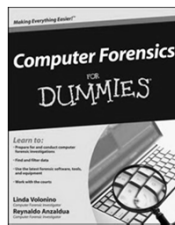
- Planning
  - Nature of the allegation
  - Focus and objectives
  - Sources of information
  - Potentially applicable policies and laws
  - Clarity of roles and coordination with appropriate teams/authorities

## Interviewing witnesses fully and impartially

- Develop an interview map
- Identify materials to be presented to interviewee
- Warnings
- Recording or interview notes?
- Beware of bias
- Listen

## Working with a Forensic Team

- Know your team – Forensics means many things
- Ask for delivery estimates, but be flexible
- Please stop watching CSI. **Please.**
- What are you trying to achieve?
- Scope requests for speed
- Forensics versus IT
- Get a translation



## Documenting case information

- Document investigative activity
  - **Case notes**
  - **Interview notes**
  - **Correspondence**
  - **Work in progress**
- Robust Case Management Solution
  - **Efficiency**
  - **Risk mitigation**
  - **Assume that case file will be reviewed by someone outside of the company**

## Documenting Information Across Cases

- Capture key case attributes in structured form for:
  - Management planning
  - Resource allocation
  - Proactive compliance initiatives / investigations